

Hilbert 2025 Update

TWO-YEAR PROGRESS

Background

Hilbert College launched its strategic plan, Hilbert 2025, in January 2020. We stated our strategic intent as:

Our intent is to grow enrollment while deepening our Franciscan and Catholic college mission, strengthening our financial position, optimizing our current intellectual and physical assets, and fulfilling our potential as a vital liberal arts institution in Western New York.

We will focus on these four goals:

- 1. Enhancing our Franciscan Mission and Identity
- 2. Growing Enrollment
- 3. Strengthening Academic Performance and the Student Experience
- 4. Strengthening our Financial Position

Highlights of New Initiatives

- Launch of Hilbert College Global and 11 online degree programs
- Pursuing "Thriving in Place" initiative to create a one-of-a-kind living and learning community for the seniors in our area.
- Expanding athletics hired new full time coaches, announced the addition of football, men's and women's track & field, and women's ice hockey for Fall 2022.
- Implemented numerous campus improvements FSSJ Fields, fire pit, outdoor kitchen, updated furniture in dining hall, renovation of the Learning Commons in McGrath Library, and more.

GOAL 1

WHAT WE SAID | Present our values and history in a more deliberate and direct way on campus

WHAT WE DID | New history, mission, and heritage exhibit in Bogel Hall

WHAT WE DID | Commissioned a mural on campus to celebrate our mission, history, and heritage

WHAT WE SAID | Create a community that respects and appreciates the inherent dignity and uniqueness of all

WHAT WE DID | Hired full-time Director of Diversity, Equity, and Inclusion

WHAT WE DID | Enhanced DEI training and development programming

GOAL 2

WHAT WE SAID | Improved athletics recruitment – new FT coaches, potential new athletic programs

WHAT WE DID | Full time coaches in volleyball, soccer, and baseball have already begun to see recruiting increase and announced new athletic programs for Fall 2022

WHAT WE SAID | Establish new partnerships with Say Yes to Education and Buffalo Public Schools

WHAT WE DID | Our opportunity programs, including Say Yes, have grown exponentially since implementing our strategic plan and we have developed a Dual Enrollment partnership with BPS and Western New York high schools

WHAT WE SAID | Diversify enrollment with online and international populations

WHAT WE DID | Launched Hilbert College Global to support both online and international populations

WHAT WE DID | Created international exchange programs with many European institutions

WHAT WE SAID | Review and invest in the Hilbert College brand

WHAT WE DID | Completed extensive brand refresh with partner Creative Communications Associates (CCA) in August 2021

GOAL 3

WHAT WE SAID | Strong focus on improving overall campus environment to strengthen student engagement and foster development

WHAT WE DID New FSSJ Fields, fire pit, outdoor kitchen, furniture in dining hall, renovation of the Learning Commons in McGrath Library, and more

WHAT WE SAID | Increase and expand new academic programs

WHAT WE DID | Introduced biology, advocacy and social justice, intelligence and data analysis, and alcohol and substance abuse counseling

WHAT WE SAID | Implement program review to identify new programs, improve existing programs and determine the best way to serve the needs of students

WHAT WE DID | Under the direction of academic affairs, program review is underway and new programs are being identified and will be added as appropriate

WHAT WE DID | Pursuing "Thriving in Place" initiative – to create a one-of-a-kind living and learning community for the seniors in our area

GOAL 4

WHAT WE SAID | Implement 5-year facilities/capital projects plan to utilize philanthropic strategies to fund

WHAT WE DID | Plan has been developed by campus facilities committee and funding is underway for projects

WHAT WE SAID | Invest in strengthening the visibility and position of the college in WNY and specifically the Southtowns – launch new Hilbert 2025 Advisory Council which includes many business, community, and alumni leaders

WHAT WE DID | Hilbert 2025 Advisory Council established, more than 50 community leaders have met to discuss Hilbert 2025

WHAT WE SAID | Establish Conference and Events Office to solicit and grow external events on campus

WHAT WE DID | The Conference and Events Office was created and (even through the challenges of the pandemic) Hilbert hosted more external events in the summer of 2021 than ever before

WHAT WE SAID | We will focus on philanthropic growth and efficiency to strengthen, grow, and sustain the College

WHAT WE DID | Increased overall fundraising by 68%, and received a \$500,000 grant from the Mother Cabrini Health Foundation, the largest grant in the College's history